

# Karolinska Development AB – Remuneration Report 2024

## Introduction

This report describes how the guidelines for executive remuneration of Karolinska Development AB were implemented in 2024. The report also provides information on remuneration to the CEO, the Deputy CEO from all companies in the group and from the portfolio companies and also a summary of the company's outstanding share-related and share price-related incentive plans. The report has been prepared in accordance with the Swedish Companies Act and the Remuneration Rules issued by the Swedish Corporate Governance Board.

Further information on executive remuneration is available in note 5 (Employees and personnel costs) on pages 56-60 in the annual report 2024. Information on the work of the remuneration committee in 2024 is set out in the corporate governance report available on pages 86-90 in the annual report 2024.

Remuneration of the board of directors is not covered by this report. Such remuneration is resolved annually by the annual general meeting and disclosed in note 5 on page 59 in the annual report 2024.

## Key developments 2024

The CEO summarizes the company's overall performance in his statement on pages 3-4 in the annual report 2024.

## The company's remuneration guidelines: scope, purpose and deviations

A prerequisite for the successful implementation of the company's business strategy and safeguarding of its long-term interests, including its sustainability, is that the company can recruit and retain qualified personnel. To this end, the company must offer competitive remuneration. The company's remuneration guidelines enable the company to offer executives a competitive total remuneration. Under the remuneration guidelines, executive remuneration shall be on market terms and may consist of the following components: fixed cash salary, variable cash remuneration, pension benefits and other benefits. The variable cash remuneration shall be linked to financial or non-financial criteria. They may be individualized, quantitative or qualitative objectives. The criteria shall be designed to contribute to the company's business strategy and long-term interests, by for example being clearly linked to the business strategy or promote the executive's long-term development.

The guidelines are found on page 57-58 in the annual report 2024. The remuneration guidelines have been fully implemented. No deviations from the guidelines have been decided and no derogations from the procedure for implementation of the guidelines have been made. The auditor's report regarding the company's compliance with the guidelines is available [www.karolinskadevelopment.com/en/corporate-governance](http://www.karolinskadevelopment.com/en/corporate-governance).

No remuneration has been reclaimed.

**Table 1 – Total CEO and Deputy CEO remuneration 2024 (kSEK) <sup>6</sup>**

Name of director (position)	Fixed remuneration		Variable remuneration			Total remuneration	Proportion of fixed and variable remuneration <sup>5</sup>
	Base salary <sup>1</sup>	Other benefits <sup>2</sup>	Short-term incentive program 2023 <sup>3</sup>	Extraordinary remuneration <sup>4</sup>	Pension expense		
Viktor Drvota (CEO)	3 062	15	310	443	992	4 821	85/15
Johan Dighed (Deputy CEO)	1 877	3	184	309	458	2 830	83/17

<sup>1</sup> Including holiday pay: Viktor Drvota 54 kSEK, Johan Dighed 33 kSEK.

<sup>2</sup> Refers to benefit value of health insurance.

<sup>3</sup> Details, see table 2 below and Annual Report Note 5, page 59.

<sup>4</sup> Refers to Exit bonus. Details, see Annual Report Note 5, page 59.

<sup>5</sup> Pension expense, which in its entirety relates to Base salary and is premium defined, has been counted entirely as fixed remuneration.

<sup>6</sup> Total CEO and Deputy CEO remuneration is in compliance with the company's guidelines on remuneration.

## Share-based remuneration

### Outstanding share-related and share price-related incentive plans

There are no share-related or share price-related incentive programs in the company.

### Application of performance criteria

The performance measures for the CEO and the Deputy CEO's variable remuneration have been selected to deliver the company's strategy and to encourage behavior which is in the long-term interest of the company. In the selection of performance measures, the strategic objectives and short-term and long-term business priorities for 2024 have been taken into account. The non-financial performance measures further contribute to alignment with sustainability as well as the company values.

**Table 2 – Description of the outcome of the variable short-term compensation**

Name of director (position)	Description of the criteria related to the remuneration component	Relative weighting of the performance criteria	a) Measured performance and b) Actual award/ remuneration outcome (SEK)
Viktor Drvota (CEO)	Portfolio Management (Umeocrine Cognition)	40%	a) 0%
			b) 0
	Portfolio Management (Dilafor)	40%	a) 0%
			b) 0
	Portfolio Management (Other Companies)	20%	a) 20%
			b) 310 000

Name of director ( <i>position</i> )	Description of the criteria related to the remuneration component	Relative weighting of the performance criteria	a) Measured performance and b) Actual award/ remuneration outcome (SEK)
Johan Dighed ( <i>Deputy CEO</i> )	Portfolio Management ( <i>Umecrine Cognition</i> )	40%	a) 0%
			b) 0
	Portfolio Management ( <i>Dilafor</i> )	40%	a) 0%
			b) 0
	Portfolio Management ( <i>Other Companies</i> )	20%	a) 20%
			b) 184 000

**Table 3 – Change of remuneration and company performance over the last five reported financial years (RFY) (kSEK)**

	RFY-4 vs RFY-5		RFY-3 vs RFY-4		RFY-2 vs RFY-3		RFY-1 vs RFY-2		RFY vs RFY-1		RFY 2023
CEO remuneration	-602	-11.1%	-451	-9.1%	614	11.0%	-830	-17.5%	88	1.8%	4 821
Deputy CEO remuneration	-845	-24.2%	-541	-18.4%	271	8.4%	-474	-17.3%	86	3.0%	2 830
Balance sheet: Portfolio companies at fair value through profit/loss	-277 280	-36.0%	179 850	-18.9%	33 825	3.4%	116 403	10.6%	20 379	1.8%	1 120 777
Income statement: Change in fair value of shares in portfolio companies	-630 514	-292.7%	438 581	196.5%	-299 286	393.4%	91 268	601.0%	-13 601	861.7%	1 579
Average remuneration on a full-time equivalent basis of employees of the parent company <sup>1</sup>	294	16.1%	-34	-1.9%	-395	-28.3%	-420	-43.0%	65	6.2%	1 041
Average full-time employee, except CEO and deputy CEO	5		5		5		6		6		6

Solna February 2025

The Board of Directors of Karolinska Development

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